

# Dr David Briggs



David Briggs, AM BHA (NSW), MHM (1<sup>st</sup> class Hons) PhD (UNE) Dr PH (Hon NU) FACHSM, FHKCHSE

## Current Appointments

- Deputy Chair and Director HNECC Primary Health Network
  - Chair, Innovation, Design, Research & Planning Committee
- Adjunct Professor, Faculty of Medicine and of Health UNE, Australia
- Adjunct Professor, ASEAN Institute for Health Development, Mahidol University, Bangkok, Thailand
- Former Adjunct Professor, Health Systems Management, Naresuan College of Health Systems Management (NUCHSM), Naresuan University, Thailand
  - Senior Advisor to the President Naresuan University on the establishment of NUCHSM
- The Editor, Asia Pacific Journal of Health Management (APJHM)
- Editor in Chief, ASEAN Journal for Health Development, Mahidol University
- Immediate Past President, Society for Health Administration Programs in Education (SHAPE)
- Director DSB Consulting Australasia P/L

## Memberships

- Fellow, Australasian College of Health Service Management (ACHSM)
- Past National President of the Australasian College of Health Services Management (ACHSM)
- Immediate Past President, Society for Health Administration Programs in Education (SHAPE)

- Alliance for Health Systems Research
- Australian Primary Health Care Research Institute
- Capacity Building in Research and Evaluation Program (CAPRE)
- Health Space Asia

### **Honours Awards**

- Member of the Order of Australia 2020
- Honorary Doctorate in Public Health. Naresuan University Thailand. 2014
- Gold Medal recipient from ACHSM (2004) – This award recognises ‘outstanding effort and achievements in the provision of health services in Australia’
- Life Member of ACHSM status awarded 2006
- Founding Fellow of the Hong Kong College of Health Service Executives, 2005
- Annual ACHSM award for best Fellowship candidate from Hong Kong named the ‘Dr David Briggs and Dr Geoffrey Lieu Award’ in 2011

### **Health Systems Operational Experience**

David has had extensive senior management experience in the public health sector, which includes CEO of a large Area Health Service, General Manager of a District Health Service, and CEO of a 300 bed acute regional referral hospital, as well as extensive experience in both rural and community health services and in the accreditation of health and aged care services. His consultancy, research and publications include work in the health sector, most recently in PHC, in the Asia Pacific as well as Australia.

### **Teaching**

In addition to previously coordinating the health management and gerontology programs at UNE he has been unit coordinator at various times for the following units taught domestically and formerly in the UNE Hong Kong program:

HSGR 430 – Ageing Diversity, Gender and Culture

HSHM 441 - Management of Health Services

HSHM 445 – Community Analysis and Health Care Planning

HSHM 402 – Policy Management in Health

HSGR 420 – Introduction to Gerontology

HSHM 703 Health Service Management Inquiry

HSHM 421 – Financial Management in Health Services

HSHM 701 – Conceptualising the Management of Health Services

HSHM 412 – The Dynamics of Health and Health Care Systems

HSHM 449 – Management Issues and Practices

HSHM 447 – Contemporary issues in International Health

HSHM 444 – Quality Management

HSHM 704 – Professional Development in Health Services

### **Doctoral Supervision**

Five successful completions. Two under supervision at UNE. Supportive of doctoral and masters research students at NUCHSM. Thailand.

### **Research**

1. Current – Management Competency Assessment Project, CI with Latrobe University
  - a. Liang, M., Leggat, S. Isouard, G, Briggs DS. Management assessment competency project. Proposed ARC grant application.
  - b. Developing the capacity and capability of district health service managers in Thailand. Funded by MoH and research project commenced in 2017
2. Winn S, Briggs DS et al Smarter Safer Homes: Enhancing the quality of life for aged citizens. A partnership project with UNE- CSIRO ACBI. Project design and methodology stage 2011
3. Isouard G Cruickshank M Srivanichakorn S and Tanasugarn C. Capacity building in applied health systems research: International collaboration, networks of practice and knowledge translation in cross cultural settings. A Systematic Review. School of Health Rural Medical School Internal Grant 2010 - 11 \$14928.
4. Briggs DS Schembri S Fitzgerald A Fulop A Hayes K and Day G. Leading and managing reform in Australian healthcare services. External Grant Griffith University and Health Management Research Alliance, 2009/10, \$12000.
5. DS Briggs Exploring collaborative health management partnerships. UNE Asia Pacific Collaborative Research Centre, 2009, \$2000.
6. Wark S Hussain R and Briggs DS. The ageing of people with disability in rural areas. Deans Initiative Funding 2009, \$14,600.
7. Briggs DS and Campbell S. AusAid -International Seminar Support Scheme – 1<sup>st</sup> International Conference on Health Service Delivery, Thailand. 2009, \$11941.
8. Strengthening Rural Thai Health Services to meet Millennium Development Goals. UNE International Research Linkages Competitive Grant, 2008-2010. \$20,000.
9. Briggs DS Yangratoke S Alexander C Cruickshank M Ditton M Fraser J Gaul M and Taytiwat P. Primary Care Capacity Building for a Healthy Thailand. 2006. \$50000.

10. Briggs DS Taytiwat P and Fraser J. A case study of inter-organisational collaboration. Thai Ministry of Public Health. 2005 \$16000.
11. MHM (1<sup>st</sup> Class Honours) -Models of Care in Small Rural Communities
12. PhD - The Lived Experience of Health Service Managers, Perceptions of the Health System and the Health Management Role. 2009

## Books

Courtney M, Briggs DS (2004) *Health Care Financial Management*. Marrickville: Elsevier ISBN 0729537455

## Book Chapters

Briggs David, Isouard, Godfrey, Leonard Friedman, Myron Fottler. Chapter 4 Human Resources Management in a Global Context. In the *Global Healthcare Manager* Michael Counte, Ph.D. (Editor-In-Chief) 2018 November 2018. AUPHA.

Briggs DS, Isouard G. (2015) *Managing and Leading Staff in Leading and Managing in Healthcare Services*. G Day & S Leggat (Eds). In Press Cambridge University Press.

Briggs DS, Fisher, K, Fraser, J. Tejavivaddhana, P. (2019) *Writing for Research*. Chapter in *Health Management Research* E-book. SHAPE.

Isouard G, Messum D, Hanson S, McAlpin S, Briggs DS (2005) *Improving organisational performance in health care in Managing Health Services: Concepts and Practice*. Sydney: MacLennan & Petty Pty Ltd ISBN 0864331665

Roche K, Briggs DS, Courtney M (2004) *Funding Aged and Community Care in Health Care Financial Management*. Sydney: Elsevier ISBN 0729537455

Briggs DS, Courtney M, Cormack M, Smith R, Sadler P (2004) *Health care funding in Australia in Health Care Financial Management*. Sydney: Elsevier ISBN 0729537455

Day ED, Visawasm G, Briggs DS (2004) *The Budget and Financial Control in Health Care Financial Management*. Sydney: Elsevier ISBN 0729537455 (B1) <pes:2118>

Isouard G, Messum D, Hanson S, McAlpin S, Briggs DS (2002) *Improving organisational performance in health care in Managing Health Services: Concepts and Practice*. Sydney: MacLennan & Petty ISBN 0864331665

## Refereed Journal articles and Published Conference Proceedings

Briggs, DS. Nankervis, R. Baillie, J. Turner, C. Rigby, K. Livingstone, L. (2019) *Australian Primary Health Networks: Innovation in Improving Patient Care-An insider's Perspective*. Accepted for publication in *Public Administration and Policy* Emerald Publishing Limited

Aliio Gusmao Lopes, Kanida Narattharaksa, Taweesak Siripornpibul, **David Briggs**. 2019. *An assessment of Management Competencies for Primary Health Care*

Managers in Timor – Leste. Accepted for publication in International Journal Health Planning Management.

Chimi Wangmo, Phudit Tejavivaddhana, Mary Cruickshank, **David Briggs**. 2019 An Exploratory Study on the Roles of Bhutanese Primary Health Care Managers in responding to Childhood Obesity. Indian Journal of Public Health Research & Development. Vol 10(11).

Kinley, D. Tejavivaddhana, P, Siripornpibul, T. Cruickshank, M. **Briggs DS**. 2019. Leadership and management competencies required for Bhutanese primary health care managers in reforming the district health system. Journal of Healthcare Leadership. 2019:11, 1-9.

David Briggs. 2018. The roles of managers in addressing Sustainable Development Goals and addressing the burden of chronic disease. APJHM 2018, 13(2): doi:10.24083/apjhm.2018.09.0012

David Briggs, Karin Fisher, Phudit Tejavivaddhana, John Fraser. 2018, How to write up your research. In in Leggat S.G. and SHAPE. Handbook of Health Management Research. Society for Health Administration Programs in Education.

Dolley Tshering, Phudit Tejavivaddhana, Taweesak Siripornpibul, Mary Cruickshank, **David Briggs**. 2018. Identifying and confirming demotivating factors for village health workers in rural communities of Bhutan. The international Journal of Health Planning and Management. 2018 <https://doi.org/10.1002/hpm.2668>

Dolley Tshering; Phudit Tejavivaddhana; **David Briggs**; Neyzang Wangmo. Factors Affecting Motivation and Retention of Village Health Workers and Recommended Strategies: a systematic review from 11 developing countries APJHM 2018;doi:10.24083/apjhm.2017.0037

Phudit Tejavivaddhana, **David Briggs**, Orapin Singhadej and Reggie Hinoguin. (2018). Developing primary health care in Thailand - Innovation in the use of socio-economic determinants, Sustainable Development Goals and the district health strategy. Public Administration and Policy Vol. 21 No. 1, 2018 pp. 37-50 Emerald Publishing Limited 1727-2645 DOI 10.1108/PAP-06-2018-005

David Briggs 2018 Publish or Perish: Perspectives from the APJHM for health managers. APJHM 2018, 13(1): ii2 doi:10.24083/apjhm.2018.00

Briggs DS. 2017. Progressing Health Reform Through Collaboration and Community Engagement. Asia Pacific Journal of health Management. Vol. 12 (3).

Briggs DS. 2017. Do you feel Disempowered? It seems you should be. Asia Pacific Journal of Health Management. Vol12(2).

Briggs DS (2017) Building a Culture of Health. Asia Pacific Journal of health Management. Vol. 12 (1).

Briggs DS (2017) Challenges for Health Systems: Australian Perspectives. Public Administration and Policy. Vol 20 (1)6-17. Spring. Hong Kong.

Tejativaddhana P. **Briggs DS**, Thonglor, R. (2016) From Global to Local: Strengthening District Health Systems Management as Entry Point to Achieve Health-Related Sustainable Development Goals. *Asia Pacific Journal of Health Management*. Vol 11(3).

Briggs DS, Isouard G. (2016) The language of health reform and health management: critical issues in the management of health systems. *Asia Pacific Journal of Health Management*. Vol 11(3).

Zhanming, L. **Briggs D**, Howard, P, Leggat, S, Isouard, G et al. An evidenced based approach to understanding the competency development needs of the health service management workforce. *Health Care Management Review*. Submitted September 2016.

Liang Z, Howard P, **Briggs DS**, Leggat S, Wollersheim D, Isouard G, North N, Maddern J. (2016). 'An evidence-based approach to understanding the competency development needs of the health service management workforce', *Australian Health Review*, In Press.

Briggs, D. (2016) Co-creating and Developing Health Management Theory and Practice: a global opportunity? *Asia Pacific Journal of Health Management*. Vol 11(2).

Briggs DS (2015) The Getting of Wisdom. *Asia Pacific Journal of Health Management*. Vol 10(2).

Briggs DS (2015) Clarifying what the problem is by asking the right Questions: a better approach to health reform. *Asia Pacific Journal of Health Management*. Vol 10(10)

Briggs DS (2014) Tinkering Towards Real Reform: a need for a more cohesive health policy. *Asia Pacific Journal of Health Management* 9(3) pp.4-6.

Briggs DS (2014) Localism: A way forward? *Asia Pacific Journal of Health Management* 9(1) pp.4-6

Briggs DS (2013) So they want us to collaborate: How do we manage this? *Asia Pacific Journal of Health Management* Vol 8(1)

Briggs, DS. Fit to manage: the health, wellbeing, competence and capability of health managers. *Asia Pacific Journal of Health Management*. 7(2) pp.4-6.

Briggs, DS, Smyth, A & Anderson, JA. (2012). In search of capable health managers: what is distinctive about health management. *Asia Pacific Journal of Health Management*. 7(2) pp.71-78.

Briggs, DS. (2012). Fit to Manage: the health, wellbeing, competence and capability of health managers. *Asia Pacific Journal of Health Management*. 7(2) pp.4-6.

Briggs, DS. (2012). Who manages our health system? *Asia Pacific Journal of Health Management*. 7(2) p.15.

Briggs, DS, Cruickshank, M. Paliadelis. (2012). Health managers and health reform. *Journal of Management and Organisation*. 18(5):641-658.

Tejativaddhana, P. **Briggs, DS**, Fraser, J. Minichiello, V. Cruickshank, M. (2012). Identifying challenges and barriers in the delivery of primary healthcare at the district level: a study in one Thai province. *The International Journal of Health Planning and Management*. DOI:101002/hpm.

Briggs, D., Cruickshank, M., Campbell, S., Fisher, K., Fraser, J. & Tejativaddhana, P. (2010). Collaborative capacity building in applied health systems research. 7th Biennial Conference in Organisational Behaviour in Health Care. Mind the Gap: policy and practice in the reform of health care. University of Birmingham, Birmingham, England, 11-14 April. ISBN 978 07044 27389  
<http://www.hsmc.bham.ac.uk/events/Conference/2010-obhc-conference.shtml>

Briggs DS, Tejativaddhana P, Cruickshank M, and Fraser J Campbell, S. (2010). The Thai-Australian Health Alliance: developing health management capacity and sustainability for primary health care services. *Education for Health* 23(3). Available at <http://www.educationforhealth.net/articles/subviewnew.asp?ArticleID=393>.

Briggs DS (2010). 'Janus like policymakers and health managers required' *Asia Pacific Journal of Health Management*. 5(2):4-6.

Briggs DS, Tejativaddhana P, Kitreerawutiwong, N. (2010). 'Health Declarations' in *Asia Pacific Journal of Health Management* (ERAID [13593](#); rank: C) 5:1 25-30.

Briggs DS, Taytiwat P, Cruickshank M, Fraser J, Minichiello, V. (2010). 'Lessons from Understanding the Role of Community Hospital Director in Thailand: Clinician versus Manager'. *International Journal of Health Planning and Management* (ERAID [13593](#); rank: C): (C1) <20100423-121251>

Yanggratoke S, **Briggs D**, Alexander C, Taytiwat P, Cruickshank M, Fraser J, Ditton M, Gaul M (2010) The Thai-Australian Alliance: Developing a rural health management curriculum by participatory action research in *World Health and Population* ERAID [13593](#); rank: C): (C1) 11(3): 5-16. <20100111-09203>

Briggs DS. (2009) 'Health Reform: deconstruct, reconstruct or reform' in *Asia Pacific Journal of Health Management* (ERAID [13828](#); rank: C) 4:1 (C2) <20091030-150620>

Briggs DS. (2009) 'Learning is the keystone for the College' in *Asia Pacific Journal of Health Management*(ERAID [13828](#); rank: C)4:2 (C4) <20091224-104312>

Fraser J, Briggs DS, Taytiwat P (2008). 'A Thai-Australian Rural Health Service Management and Medical Education Study Tour: Workplace changes after a year in *Asia Pacific Journal of Health Management*.

Briggs DS (2008) SHAPE Declaration on the Organisation and Management of Health Services: a call for informed debate in *Asia Pacific Journal of Health Management* 3:2 10-13

Briggs D.S. 2008, 'Bringing the 'Software' of Organisational Behaviour to Health Reform'. *The Asia Pacific Journal of Health Management*. 3:1, pp.4-6.

Briggs D.S. 2007, 'Metaphors of health care'. *The Asia Pacific Journal of Health Management*. 2:3 4-5.

Briggs D.S. 2007, 'Contributing to the profession, the College and this Journal'. *The Asia Pacific Journal of Health Management*. 2:3, 8-9.

Briggs DS (2007) Changing the Health System or Challenging the Change: a time to reflect and contribute in *Asia Pacific Journal of Health Management* 2:2 4-6.

Briggs DS (2007) 'Contemporary Health Management Issues in the Asia Pacific' in *Asia Pacific Journal of Health Management* 2:3.

Taytiwat P, Fraser J, Briggs DS (2006) The Thai-Australian health alliance: A case study of inter-organisational collaboration in *Asia Pacific Journal of Health Management* 1:1 38-44.

Briggs D. S. 2006. Accreditation and the quality journey in aged care. *Asian Journal of Gerontology and Geriatrics*. Special article. Issue 26 (2006-09).

### **Refereed and Invited Speaker Conference Presentations**

Briggs, DS 2019. Latest trends, concepts and practice in health management: New opportunities, new developments. International Conference on hospital competitiveness conference, Shanghai, China.

Briggs DS. 2019. Moving towards more holistic and humane integrated models of care: Perspectives from Australia. CPCE Health Conference 2019 January Polytechnic University, Hong Kong.

DS Briggs and R Nankervis. 2018. Australian Primary Health Networks: Innovation in improving patient care. Keynote Speaker at the National Conference on District Health Systems Management Development towards SDGs Achievement, Phitsanulok Thailand. November 2018.

DS Briggs 2017. Developments in the Australian Health Care System. Invited Plenary Speaker. CPCE Health Conference: Healthcare delivery and Financing Reform. The Hong Kong Polytechnic University.

DS Briggs 2016. Moving the Mountain in Health System Reform: Perspectives from Australia. Health Systems Management: Health Security and Financing Management for better health equity Seminar. National Health Commission Office Bangkok Thailand. 26th August 2016

DS Briggs 2016. Health Management: Practice and Curricula – An Australian example. Naresuan College of Health System Management. Bangkok Thailand 25<sup>th</sup> August 2016.

Liang Z, Howard P, Leggat S, Wollersheim D, Isouard G, Briggs DS, North N, Maddern J. An evidence based approach to understanding the competency development needs of the HSM workforce. EURAM, June 2016 Paris France.

DS Briggs (2014) The International seminar on Strengthening Health System Management: Thai and Australian Experiences. Ministry of Public Health, Thailand.



DS Briggs (2013) Thai Health Management Seminar. Bangkok various papers on Primary health care and health systems management.

DS Briggs (2014) The Australian Health System and how to engage it? Defence Health Leaders Forum. March. Canberra.

Briggs DS (2013) Global Leaders Health Forum (Facilitator & Presenter). Australasian College of Health Services Management National Congress August. Canberra.

Leggat S. Briggs DS. Et al 2012 Globalisation of Health Management Education: An Asian/Australian Perspective. AUPHA Global Symposium. Global Partnerships in Health Management Education. Minneapolis, MN USA.

Briggs DS May J and Isouard G. 2012. 'Governance of Medicare Locals: A Distributed Network of Practice (DNOP) model. Accepted as a poster presentation at 4<sup>th</sup> Primary Health Care Reform Conference. Brisbane March.

Briggs DS et al. Panel session: Building safety and quality into primary and community service. A role for everyone. The ACHG Australian Governance and Quality Conference 2011. Melbourne. Invited Speaker

Briggs DS, Tejavivaddhana P, Cruickshank M, Fraser J. 2010. 'Building health management capacity in health professionals. The experience from rural Thailand' within 'From the Fringe: Collaboration and Karaoke' session at the Australasian College of Health Services National Conference 'Leading in Turbulent Times.' Perth.

Briggs, DS, Cruickshank, M., Campbell, S., Fisher, K. Fraser, J., Tejavivaddhana, P. (2010). Collaborative capacity building in applied health systems research' at 7th Biennial International Conference in Organisational Behaviour in Health Care held at Birmingham University, Birmingham, UK. ISBN: 9780704427389.

Briggs DS (2009) 'Developing Health Managers for effective health care delivery at 1st International Conference for Health Services Delivery Management - Strengthening the management of primary health care and district health services in uncertain times: International Perspectives' 1<sup>st</sup> International Health Management Conference, Phitsanulok, Thailand, 14 - 16th October, 2009 (E2) <20091030-152534>

Briggs, D. S. 2009. 'Collaborative capacity building in research supervision and applied health systems research in developing countries: Work in progress.' *Learning and Teaching Showcase Promoting Excellence Initiative Project The Faculty of The Professions and the Faculty of Arts and Sciences*. UNE Armidale NSW. 12th - 18th August.

Briggs, D.S. 2009. 'The lived experience of health managers, their perceptions of the health system and the health management role.' *The Australian College of Health Service Executives National Conference*, Gold Coast, Queensland. 4-7th August.

Yanggratoke S. Briggs D.S. Taytiwat P. Cruickshank, M. Alexander, C. Gaul, M. Ditton, M. Fraser, J. 2008. 'Curriculum Development in Health Management for Health Professionals in Rural Thailand'. International Conference on New Frontiers in Primary Health Care: Role of Nursing and other Professions. Chang Mai Thailand.

Briggs D.S. 2007. 'Developing health management capacity and curricula in rural health in Thailand'. *International Convention of Asia Scholars*, Kuala Lumpur Convention Centre, Malaysia 2-5 August.

Briggs, D.S. 2007. 'Results of a phenomenological study of health service managers. School of Health Research School, UNE. February.

Briggs, D. S. Irwin, I. Cruickshank M. 2006. 'The lived experience of health service managers. *FEHPS Postgraduate Conference - 'Bridging the Gap Between Ideas and Doing Research'* Armidale NSW.9th August.

Taytiwat, P, Briggs, D.S, Fraser J, 2006. 'Collaboration in rural medical education between Thailand and Australia.' 49th Annual Scientific Convention, RACGP Royal Australian College of General Practitioners. Brisbane, 6-8 October.

Taytiwat, P, Briggs, D.S, Fraser J, 2006. 'Collaboration in rural medical education between Thailand and Australia' - Poster to General Practice Education Training National Conference. Hobart, Tasmania.16-17 August.

Briggs, D.S. 2006. 'Accreditation and the Quality Journey in Aged Care'. *International Symposium on Advances in Aged Care. Hong Kong Association of Gerontology*, Hong Kong

Briggs, D.S. 2005. 'Enhancing Organizational Performance: International, National, Regional and Local Perspectives'. Hong Kong Hospital Authority Convention, Hong Kong.

Briggs, D.S. 2004. 'Preparing the Leaders and Managers. The Australian Way'. The Australian College of Health Service Executives National Congress, Darwin, Northern Territory. July.

Briggs, D.S. 2004. 'Hospital Facility Management: The Experience from the Olympic City'. *International Conference in Hospital Facility Management*. Peking University, Beijing China. June.

## Monographs

Yanggratoke S., Alexander C., Briggs D.S., Cruickshank, M., Ditton, M.J., Fraser, J., Gaul, M., Taytiwat, P., 2006. To deliver Primary Care Curricula for Health Professionals in Health Management and Nursing. Published results of proceedings from Research Workshop in Nakhon Ratchasima Provincial Health Office: School of Health, University of New England and National Health Security Office, Ministry of Public Health, Thailand.

Briggs DS, Cruickshank M, Fisher K, Fraser J, Kitrrerawuttiwong N, Surit P, Tejativaddhana, P. 2011. Strengthening Maternal and Child Health Services in Rural Thailand: Current Status and Future Strategies. University of New England, Australia and Naresuan University, Thailand.

## Electronic Media

Briggs DS 2011. Thailand's vaccine plants to start production later this year. ABC

Radio National Interview with Nasya Bahfen and Dr. Vichai Chokewiwat, Chairman Thai Government Pharmaceutical Organisation. June 21<sup>st</sup> 21:54.

Briggs, DS 2010. What should the new MyHospitals website tell us? Published at Croakey the Crikey health Blog at <http://blogs.crikey.com.au/croakey/2010/07/23/what-should-the-new-myhospitals-website-tell-us/> 23rd July 2010.

Briggs, DS 2010. 'Reactions to Rudds health plan' Published at Croakey the Crikey health Blog at <http://blogs.crikey.com.au/croakey/> 5th March 2010.

Briggs, DS 2010. 'getting behind Plan A, B,C or Z...' Published at Croakey the Crikey health Blog at <http://blogs.crikey.com.au/croakey/> 8th March 2010.

Briggs, DS 2010. 'Health Reform: The role of State health departments.' Published at Croakey the Crikey health Blog at <http://blogs.crikey.com.au/croakey/> on 17th March.

Briggs, DS 2010. 'From some expert advice...to the PM.' Published at Croakey the Crikey health Blog at <http://blogs.crikey.com.au/croakey/> on 22nd March 2010.

Briggs, DS 2010. 'What are the experts saying about health reform? Some recommended reading.' Published at Croakey the Crikey health Blog at <http://blogs.crikey.com.au/croakey/> on 9th June 2010.

#### **Other - Health Industry and Professional Conferences and Publications (Non-refereed)**

Briggs DS. 2011. 'Health Reform in Australia' in building leadership and management in district health systems. Seminar on Primary Health Care Management. Khaokho Petchaboon Province, Thailand. November 2011.

Briggs DS. 2011. 'PHC in Australia-management, reform, structures and innovation' in building leadership and management in district health systems'. Seminar on Primary Health Care Management. Khaokho Petchaboon Province, Thailand. November 2011.

Briggs DS. 2011. 'Managing Health Systems' in building leadership and management in district health systems. Seminar on Primary Health Care Management. Khaokho Petchaboon Province, Thailand. November 2011.

Briggs DS. 2011. Achieving innovation and integration through systems and networks' in building leadership and management in district health systems. Seminar on Primary Health Care Management. Khaokho Petchaboon Province, Thailand. November 2011.

Briggs DS. 2011. Federal Reform: Managing collaboration in partnerships and networks. Health Management Matters (2) pp.16-17. The Victorian Healthcare Association.

Briggs DS et al. 2011. Quality and Clinical Governance in 2011: We've come a long way baby- Or have we? Australian Governance and Quality Conference 2011. Victorian Healthcare Association. May. Invited Speaker.

Briggs DS. 2009. What is Governance? At What Level Should a Board function? Aged Care Services Association, Northern Region Conference. Port Macquarie, November. Invited speaker.

Briggs, D.S. 2009. 'The Kevin Dodd Oration- Reflections on being a health manager'. Annual General Meeting and Health Management Training Program Graduation. Australian College of Health Service Executives. NSW Branch, Sydney. 18th June. Invited speaker.

Briggs, D.S. 2008. 'Strategic Planning: The pitfalls in a changing environment.' Aged Care Services Association – Northern Regional Conference. Ballina NSW. 27th-28th August. Invited speaker.

Briggs D. S. 2008, 'Perceptions of Health Service Managers: Implications for policy and practice'. Invited participant. *ACHSE International Health Seminar, Alice Springs. Australian College of Health Service Executives.* August.

Briggs D.S. 2007. 'The future of health care and health care professionals'. Hospital Management Asia 2007 Conference, Pattaya, Thailand.

Briggs D.S. 2007. 'The human side of the enterprise'. Invited speaker. Hospital Management Asia 2007 Conference, Pattaya, Thailand. Invited speaker